

MR NG SAN TIONG

List of Directorships as at 8th September 2021

Appendix A

Tat Hong Holdings Group

| No. | Name of Company | Company Regn.No. | Nature of Interest | Date Appointed | Status of Company | Country | Comments |
|-----|---|------------------|--------------------|----------------|-------------------|----------------|--|
| 1 | BT Equipment Pty Ltd | ACN094476141 | Director | 10/2/03 | Subsidiaries | Australia | Trading Name: Tutt Bryant Equipment (Business Reg. no.: BN98579351) |
| 2 | Changzhou Tat Hong Zhaomao Machinery Construction Co., Ltd | 320482000103766 | Director | 8/7/13 | Subsidiaries | China | f.k.a. Changzhou Tat Hong Zhaomao Equipment Rental Co., Ltd |
| 3 | China Nuclear Huaxing TatHong Machinery Construction Co., Ltd | 321000400013893 | Director | 12/6/07 | Subsidiaries | China | |
| 4 | Fushun Yongmao Construction Machinery Co., Ltd | 210400400011385 | Director | 12/9/07 | Associate | China | |
| 5 | Jiangsu Hengxingmao Financial Leasing Co., Ltd | 320400400028555 | Director | 12/6/07 | Subsidiaries | China | |
| 6 | Jiangsu Zhongjian Tat Hong Machinery Construction Co., Ltd | 320000400003059 | Director | 15/6/07 | Subsidiaries | China | f.k.a. Jiangsu Zhongjian TatHong Equipment Rental Co., Ltd |
| 7 | Kingston Industries Pty Limited | ACN002894439 | Director | 15/12/04 | Subsidiaries | Australia | |
| 8 | Leadpoint Pte Ltd | 200401816D | Director | 16/10/04 | Subsidiaries | Singapore | |
| 9 | Office Cleaning Services Pty Ltd | ACN006396603 | Director | 2/11/04 | Subsidiaries | Australia | |
| 10 | Shanghai Tat Hong Construction Service Co., Ltd | 310000400469734 | Director | 25/5/07 | Subsidiaries | China | f.k.a. Shanghai Tat Hong Equipment Rental Co., Ltd. New company name w.e.f. 02/09/19 |
| 11 | Tat Hong Belt Road Pte. Ltd. | 201723788E | Director | 19/10/17 | Pte Ltd Co. | Singapore | |
| 12 | Tat Hong Equipment (China) Pte. Ltd. | 200708187G | Director | 10/5/07 | Subsidiaries | Singapore | |
| 13 | Tat Hong Equipment Finance Pty Ltd | ACN080770869 | Director | 17/11/97 | Subsidiaries | Australia | |
| 14 | Tat Hong Equipment Service Co., Ltd. | CR-291251 | Director | 29/4/15 | Subsidiaries | Cayman Islands | Reappointed as Director |
| 15 | Tat Hong HeavyEquipment (Hong Kong) Ltd | 383073 | Director | 3/11/92 | Subsidiaries | Hong Kong | |
| 16 | Tat Hong HeavyEquipment (Pte.) Ltd. | 197801297W | Director | 20/8/82 | Subsidiaries | Singapore | |
| 17 | Tat Hong Holdings Ltd | 199105392H | Director | 25/10/91 | Public Co. | Singapore | Appointed as MD on 25/10/91 |
| 18 | Tat Hong International Pte Ltd | 199105391W | Director | 25/10/91 | Subsidiaries | Singapore | Appointed as MD on 25/10/91 |
| 19 | Tat Hong Plant Hire Sdn Bhd | 184704K | Director | 24/7/89 | Subsidiaries | Malaysia | |
| 20 | Tat Hong Plant Leasing Pte Ltd | 196700378M | Director | 5/3/81 | Subsidiaries | Singapore | |
| 21 | Tat Hong Zhaomao Investment Group Co., Ltd | 310000400620149 | Director | 18/12/09 | Subsidiaries | China | f.k.a. Tat Hong Zhaomao Investment Co., Ltd New company name w.e.f. 13/06/19 |
| 22 | THAB Development Sdn Bhd | 1025541-M | Director | 20/12/12 | Associate | Malaysia | f.k.a. Tat Hong Industrial Properties Sdn Bhd New company name w.e.f. 03/03/14 |
| 23 | THAB PTP Sdn Bhd | 1113614-V | Director | 2/2/15 | Associate | Malaysia | - Incorporated on 16/10/14 - Subsidiary of THAB Development Sdn Bhd |

MR NG SAN TIONG**List of Directorships as at 8th September 2021****Tat Hong Holdings Group**

| No. | Name of Company | Company Regn.No. | Nature of Interest | Date Appointed | Status of Company | Country | Comments |
|-----|---------------------------|------------------|--------------------|----------------|-------------------|-----------|--------------------------------|
| 24 | Tutt Bryant Group Limited | ACN009242675 | Director | 28/2/89 | Subsidiaries | Australia | |
| 25 | Tutt Bryant Hire Pty Ltd | ACN087847489 | Director | 1/6/99 | Subsidiaries | Australia | f.k.a. EQR Investments Pty Ltd |
| 26 | Yongmao Holdings Limited | 200510649K | Director | 28/6/07 | Associate | Singapore | Listed on SGX on 210208 |
| 27 | Yongmao Machinery Pte Ltd | 200814648R | Director | 25/7/08 | Associate | Singapore | |

Chwee Cheng & Sons (CCS) - Private Companies or Associate Companies of CCS's Private Companies

| No. | Name of Company | Company Regn.No. | Nature of Interest | Date Appointed | Status of Company | Country | Comments |
|-----|--|------------------|---------------------------|----------------|-------------------|-----------|--|
| 1 | Chwee Cheng & Sons Pte Ltd | 199400535D | Director | 22/1/94 | Pte Ltd Co. | Singapore | Appointed as MD on 16/2/94 |
| 2 | CSC Holdings Ltd | 199707845E | Director | 2/8/21 | Public Co. | Singapore | Associate under TH Investments Pte Ltd |
| 3 | Edmund Tie & Company (SEA) Pte. Ltd. | 199501391G | Director | 8/9/16 | Pte Ltd Co. | Singapore | f.k.a. DTZ Debenham Tie Leung (SEA) Pte Ltd New company name w.e.f. 04/07/2016 |
| 4 | Edmund Tie Holdings Pte Ltd | 201909356R | Director | 22/3/19 | Pte Ltd Co. | Singapore | |
| 5 | ET Investment Holdings Pte Ltd | 201909370R | Director | 22/3/19 | Pte Ltd Co. | Singapore | |
| 6 | ET Investment Management (Singapore) Pte Ltd | 201911822N | Director | 1/2/21 | Pte Ltd Co. | Singapore | |
| 7 | Fascina (Malaysia) Sdn. Bhd. | 193595K | Director | 5/9/90 | Pte Ltd Co. | Malaysia | |
| 8 | Fortreau Investments Pte Ltd | 199306665K | Director | 14/11/94 | Pte Ltd Co. | Singapore | |
| 9 | Inprint-Systems Asia Pacific Pte Ltd | 199608613H | Director | 31/12/03 | Pte Ltd Co. | Singapore | |
| 10 | Intraco Limited | 196800526Z | Director | 28/4/15 | Public Co. | Singapore | Alternate director to Steve Lai Mun Fook Associate under TH Investments Pte Ltd |
| 11 | Midvest Properties Sdn Bhd | 316103-K | Director | 4/10/94 | Pte Ltd Co. | Malaysia | |
| 12 | Poh Seng Realty Pte Ltd | 197200098C | Director | 13/11/80 | Pte Ltd Co. | Singapore | |
| 13 | PSR Properties Pte Ltd | 199505297D | Director | 26/7/95 | Pte Ltd Co. | Singapore | |
| 14 | PT Graha Tat Hong | 02 | President Commissioner | 5/1/11 | Pte Ltd Co. | Indonesia | |
| 15 | Regality Holdings Pte Ltd | 199408131M | Director | 27/3/95 | Pte Ltd Co. | Singapore | |
| 16 | Tat Hong Development Pte Ltd | 198702499G | Director | 1/8/95 | Pte Ltd Co. | Singapore | |
| 17 | Tat Hong Industries Pte Ltd | 199400507G | Director | 22/1/94 | Pte Ltd Co. | Singapore | Appointed as MD on 16/2/94 |
| 18 | Tat Hong Investments Pte Ltd | 198801842M | Director | 8/6/88 | Pte Ltd Co. | Singapore | |
| 19 | Tat Hong Properties Pte Ltd | 198200719W | Director | 25/2/82 | Pte Ltd Co. | Singapore | |
| 20 | TH Investments Pte Ltd | 199200414E | Director | 6/11/95 | Pte Ltd Co. | Singapore | |
| 21 | TH Strategic Investments Pte Ltd | 201225648N | Director | 17/10/12 | Pte Ltd Co. | Singapore | |
| 22 | TH60 Investments Pte Ltd | 201733193N | Director | 17/11/17 | Pte Ltd Co. | Singapore | |
| 23 | THI Properties Sdn Bhd | 1101509-U | Director | 14/07/14 | Pte Ltd Co. | Malaysia | |
| 24 | THSC Investments Pte Ltd | 201735548R | Director | 11/12/17 | Pte Ltd Co. | Singapore | |

MR NG SAN TIONG**List of Directorships as at 8th September 2021****Other Private Companies**

| No. | Name of Company | Company Regn.No. | Nature of Interest | Date Appointed | Status of Company | Country | Comments |
|-----|--|--------------------|--------------------|----------------|-------------------|-----------|---|
| 1 | Betaline Pty Ltd | ACN008178970 | Director | 15/8/88 | Pte Ltd Co. | Australia | |
| 2 | Blue Sail Global (Singapore) Pte. Ltd. | 202124089N | Director | 9/7/21 | Pte Ltd Co. | Singapore | Associate under Triplestar Holdings Pte. Ltd. |
| 3 | Bonneville Investments Pty Ltd | ACN051349636 | Director | 2/4/91 | Pte Ltd Co. | Australia | |
| 4 | CAA Properties Pty Ltd | ACN007965157 | Director | 31/1/89 | Pte Ltd Co. | Australia | |
| 5 | SAC Nominees Pty Ltd | ACN009409527 | Director | 20/7/89 | Pte Ltd Co. | Australia | |
| 6 | SCC Smart Investments Pte Ltd | 201825980D | Director | 31/7/18 | Pte Ltd Co. | Singapore | |
| 7 | Sophia Holdings Pty Ltd | ACN009348074 | Director | 20/10/88 | Pte Ltd Co. | Australia | |
| 8 | Sophia Investments Pty Ltd | ACN009332978 | Director | 3/8/88 | Pte Ltd Co. | Australia | |
| 9 | Tat Hong (Australia) Pty Ltd | ACN050509932 | Director | 19/6/91 | Pte Ltd Co. | Australia | |
| 10 | Tat Yang (Shanghai) Co., Ltd. | 91310000MA1K1CEX4E | Director | 27/7/18 | Pte Ltd Co. | China | |
| 11 | Telopya Holdings Pty Ltd | ACN051560484 | Director | 30/4/91 | Pte Ltd Co. | Australia | |
| 12 | TH Energy Pte Ltd | 201825992W | Director | 31/7/18 | Pte Ltd Co. | Singapore | f.k.a. SCC Consortium Pte Ltd New company name w.e.f. 13/03/20 |
| 13 | THP Investments Pty Ltd | ACN052095208 | Director | 20/6/91 | Pte Ltd Co. | Australia | |
| 14 | Tonnycliffe Pty Ltd | ACN051560448 | Director | 1/5/91 | Pte Ltd Co. | Australia | |
| 15 | Triplestar Capital Pte. Ltd. | 200619079M | Director | 21/12/06 | Pte Ltd Co. | Singapore | f.k.a. Tat Hong Capital Pte. Ltd. New company name w.e.f. 02/01/2014 |

Others

| No. | Name of Company | Company Regn.No. | Nature of Interest | Date Appointed | Status of Company | Country | Comments |
|-----|--|-----------------------------------|--------------------|----------------|--|-----------|---|
| 1 | Business China | 200717215M | Director | 1/10/13 | - | Singapore | |
| 2 | Chinese Chamber Realty Pte. Ltd. | 198304618C | Director | 28/3/13 | - | Singapore | |
| 3 | Ng Chwee Cheng Foundation Limited | 200812479D | Director & Trustee | 27/6/08 | Company Ltd by Guarantee & a Charitable Organisation | Singapore | f.k.a.Thomson Ng Chwee Cheng Foundation Limited New company name w.e.f. 23/08/2013 |
| 4 | SCCCI Chinese Entrepreneurial Culture Foundation | 201911451D | Director | 9/4/19 | - | Singapore | |
| 5 | Singapore Chinese Chamber of Commerce & Industry | S61SS0014E (RegistryofSociety) | President | 15/3/17 | - | Singapore | |
| 6 | Singapore Chinese Chamber of Commerce Foundation | 196600028C | Director | 28/3/13 | - | Singapore | |
| 7 | The Financial Board of the Singapore Chinese Chamber of Commerce | 190800004G | Director | 28/3/13 | - | Singapore | |
| 8 | Thomson Shin Min Foundation | 199302864D | Director | 17/11/05 | Company Ltd by Guarantee & a Charitable Organisation | Singapore | |

MR NG SAN TIONG**List of Directorships as at 8th September 2021****List of Voluntary Liquidation Companies (Pending)**

| No. | Name of Company | Company Regn.No. | Nature of Interest | Date Appointed | Status of Company | Country | Comments |
|-----|----------------------------|------------------|--------------------|----------------|-------------------|-------------|-----------------------|
| 1 | KP Equipment Services Inc. | A1996-11087 | Director | | Subsidiaries | Philippines | Pending official docs |

List of Past Directorships < 5 years

| No. | Name of Company | Company Regn.No. | Nature of Interest | Date Appointed | Status of Company | Country | Comments |
|-----|--|----------------------|--------------------|----------------|-------------------|-----------|---|
| 1 | GBC Pte Ltd | 198102336C | Director | 26/4/93 | Pte Ltd Co. | Singapore | Dissolved on 31/03/19 |
| 2 | Label-Tech (S) Pte Ltd | 199006157R | Director | 1/3/05 | Pte Ltd Co. | Singapore | Dissolved on 31/03/19 |
| 3 | PT Tat Hong Energy Indonesia | 09.03.1.10.43443 | Commissioner | 27/5/08 | JV | Indonesia | Liquidated on 08/08/18 |
| 4 | PT Tatindo HeavyEquipment | 02.115.847.2-056.000 | Commissioner | 27/5/10 | Subsidiaries | Indonesia | Resigned wef 19/10/17 |
| 5 | Tat Hong Energy Pte Ltd | 200312582R | Director | 9/12/03 | JV | Singapore | Dissolved on 22/08/19 |
| 6 | Tropical Industrial Building Pte. Ltd. | 198800002H | Director | 8/10/99 | Pte Ltd Co. | Singapore | f.k.a.: Changi Tropical Foods Pte Ltd New company name w.e.f. 06/07/2004 Dissolved on 14 Dec 2018 |